# **Financial Statements**

Year ended March 31, 2022

SMS CO., LTD.

Sumitomo Fudosan Shibakoen Tower, 2-11-1, Shibakoen, Minato-ku, Tokyo, 105-0011, Japan

# **Consolidated Balance Sheets**

# SMS CO., LTD. and its Consolidated Subsidiaries

As of March 31, 2021 and 2022

|  | As of March 31, 2021 | As of March 31, 2022 |
|--|----------------------|----------------------|
| ssets                                    |                      |                      |
| Current assets                           |                      |                      |
| Cash and deposits                        | 10,538               | 14,640               |
| Accounts receivable - trade              | 4,933                | 5,842                |
| Work in process                          | 16                   | 28                   |
| Supplies                                 | 31                   | 25                   |
| Accounts receivable - other              | 6,324                | 6,757                |
| Income taxes receivable                  | 598                  | -                    |
| Prepaid expenses                         | 808                  | 665                  |
| Other                                    | 156                  | 27                   |
| Allowance for doubtful accounts          | (188)                | (163)                |
| Total current assets                     | 23,218               | 27,823               |
| Non-current assets                       | 23,210               | 21,023               |
| Property, plant and equipment            |                      |                      |
| Buildings                                | 619                  | 746                  |
| Accumulated depreciation                 | (324)                | (396)                |
| Buildings, net                           | 295                  | 350                  |
| Tools, furniture and fixtures            | 792                  | 864                  |
| Accumulated depreciation                 | (552)                | (642)                |
| Tools, furniture and fixtures, net       | 239                  | 222                  |
| Machinery, equipment and vehicles        | 36                   | 28                   |
| Accumulated depreciation                 |                      | (18)                 |
| Machinery, equipment and vehicles, net   | (20)                 | (18)                 |
|  | 16                   |                      |
| Right-of-use assets                      | 618                  | 688                  |
| Accumulated depreciation                 | (230)                | (394)                |
| Right-of-use assets, net                 | 387                  | 294                  |
| Total property, plant and equipment      | 939                  | 876                  |
| Intangible assets                        | 0.004                | 0.00=                |
| Goodwill                                 | 8,834                | 8,907                |
| Software                                 | 2,355                | 3,013                |
| Trademark rights Customer-related assets | 8,621                | 9,581                |
|  | 1,502                | 1,421                |
| Other                                    | 0                    | 0                    |
| Total intangible assets                  | 21,313               | 22,923               |
| Investments and other assets             |                      |                      |
| Investment securities                    | * 1,975              | * 2,825              |
| Deferred tax assets                      | 879                  | 975                  |
| Lease and guarantee deposits             | 1,110                | 1,160                |
| Other                                    | 7                    |                      |
| Total investments and other assets       | 3,972                | 4,962                |
| Total non-current assets                 | 26,225               | 28,762               |
| Total assets                             | 49,444               | 56,585               |

| As of March 31, 2021 | As of March 31, 2022  |
|----------------------|---|
|                      | •   |
|                      |   |
|                      |   |
| 258                  | 307   |
| 2,479                | 1,999   |
| 7,750                | 8,933   |
| 438                  | 577   |
| 374                  | 1,674   |
| 505                  | 460   |
| 869                  | _   |
| _                    | 1,004   |
| 147                  | 169   |
| 669                  | 704   |
| 233                  | _   |
| 115                  | 131   |
| 33                   | 244   |
| 13,875               | 16,207  |
|                      |   |
| 10,644               | 8,054   |
| 149                  | 173   |
| 1,830                | 1,973   |
| 281                  | 185   |
| 3                    | 0   |
| 12,909               | 10,387  |
| 26,785               | 26,594  |
|                      |   |
|                      |   |
| 2,281                | 2,310   |
| 85                   | 114   |
| 23,140               | 27,699  |
| (0)                  | (1)   |
| 25,506               | 30,123  |
|                      |   |
| 0                    | 567   |
| (3,107)              | (1,052)   |
| (3,107)              | (484)   |
|                      | 352   |
|                      | 29,991  |
|                      | 56,585  |
|                      | 7,750 438 374 505 869 147 669 233 115 33 13,875  10,644 149 1,830 281 3 12,909 26,785  2,281 85 23,140 (0) 25,506 |

# **Consolidated Statements of Income**

# SMS CO., LTD. and Its Consolidated Subsidiaries

Fiscal years ended March 31, 2021 and 2022

|   | T' 1 1 1                            | (Millions of ye                     |
|---|-------------------------------------|-------------------------------------|
|   | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
| Net sales   | 35,960                              | *1 38,899                           |
| Cost of sales   | 3,957                               | 4,455                               |
| Gross profit  | 32,003                              | 34,443                              |
| Selling, general and administrative expenses                  | *2 26,533                           | *2 28,125                           |
| Operating income  | 5,470                               | 6,318                               |
| Non-operating income  |                                     | ,                                   |
| Interest income   | 10                                  | 12                                  |
| Share of profit of entities accounted for using equity method | 1,241                               | 1,509                               |
| Other   | 88                                  | 47                                  |
| Total non-operating income                                    | 1,340                               | 1,569                               |
| Non-operating expenses  | ·                                   | ·                                   |
| Foreign exchange losses                                       | 53                                  | 43                                  |
| Interest expenses   | 90                                  | 79                                  |
| Other   | 13                                  | 38                                  |
| Total non-operating expenses                                  | 157                                 | 160                                 |
| Ordinary income   | 6,653                               | 7,726                               |
| Extraordinary income  |                                     |                                     |
| Gain on sale of non-current assets                            | 0                                   | 1                                   |
| Gain on sale of investment securities                         | *3 70                               | _                                   |
| Total extraordinary income                                    | 70                                  | 1                                   |
| Extraordinary losses  |                                     | •                                   |
| Loss on sale and retirement of non-current assets             | *4 117                              | *4 15                               |
| Impairment losses   | _                                   | *5 3                                |
| Loss on valuation of investment securities                    | 3                                   | 1                                   |
| Loss on termination of retirement benefit plan                | *6 121                              | _                                   |
| Loss on cancellation of events                                | *7 11                               |                                     |
| Total extraordinary losses                                    | 253                                 | 21                                  |
| Profit before income taxes                                    | 6,470                               | 7,707                               |
| Income taxes – current  | 1,734                               | 2,444                               |
| Income taxes – deferred                                       | (65)                                | (145)                               |
| Total income taxes  | 1,669                               | 2,298                               |
| Profit  | 4,800                               | 5,408                               |
| Profit attributable to non-controlling interests              |                                     |                                     |
| Profit attributable to owners of parent                       | 4,800                               | 5,408                               |

# **Consolidated Statements of Comprehensive Income**

# SMS CO., LTD. and Its Consolidated Subsidiaries

Fiscal years ended March 31, 2021 and 2022

|   |                                     | (Millions of yen)                   |
|---|-------------------------------------|-------------------------------------|
|   | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
| Profit  | 4,800                               | 5,408                               |
| Other comprehensive income  |                                     |                                     |
| Valuation difference on available-for-sale securities                             | 0                                   | (0)                                 |
| Foreign currency translation adjustments  | (952)                               | 2,031                               |
| Share of other comprehensive income of entities accounted for using equity method | (5)                                 | 590                                 |
| Total other comprehensive income  | * (957)                             | * 2,622                             |
| Comprehensive income  | 3,843                               | 8,031                               |
| Comprehensive income attributable to:   |                                     |                                     |
| Owners of parent  | 3,843                               | 8,031                               |
| Non-controlling interests   | _                                   | _                                   |

# **Consolidated Statements of Changes in Net Assets**

# SMS CO., LTD. and Its Consolidated Subsidiaries

Fiscal years ended March 31, 2021 and 2022

|  |                      |                 |                   |                 | (                          |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
|  | Shareholders' equity |                 |                   |                 |                            |
|  | Capital stock        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at April 1, 2020                             | 2,246                | 51              | 19,079            | (0)             | 21,376                     |
| Changes of items during period                       |                      |                 |                   |                 |                            |
| Issuance of new shares                               | 34                   | 34              | _                 | _               | 68                         |
| Dividends of surplus                                 | _                    | _               | (739)             | _               | (739)                      |
| Profit attributable to owners of parent              | _                    | -               | 4,800             | -               | 4,800                      |
| Purchase of treasury shares                          | _                    | _               | _                 | (0)             | (0)                        |
| Net changes of items other than shareholders' equity | _                    | _               | _                 | _               | _                          |
| Total changes of items during period                 | 34                   | 34              | 4,060             | (0)             | 4,129                      |
| Balance at March 31, 2021                            | 2,281                | 85              | 23,140            | (0)             | 25,506                     |

|  | Accumul   | ated other comprehensive income          |  |                               |                  |  |
|--|---|--|--|-------------------------------|------------------|--|
|  | Valuation difference on<br>available-for-sale<br>securities | Foreign currency translation adjustments | Total accumulated other comprehensive income | Subscription rights to shares | Total net assets |  |
| Balance at April 1, 2020                             | 0   | (2,149)                                  | (2,149)                                      | 171                           | 19,398           |  |
| Changes of items during period                       |   |  |  |                               |                  |  |
| Issuance of new shares                               | _   | _  | _  | _                             | 68               |  |
| Dividends of surplus                                 | _   | _  | _  | _                             | (739)            |  |
| Profit attributable to owners of parent              | -   | _  | _  | _                             | 4,800            |  |
| Purchase of treasury shares                          | _   | _  | _  | _                             | (0)              |  |
| Net changes of items other than shareholders' equity | 0   | (957)                                    | (957)  | 88                            | (869)            |  |
| Total changes of items during period                 | 0   | (957)                                    | (957)  | 88                            | 3,259            |  |
| Balance at March 31, 2021                            | 0   | (3,107)                                  | (3,107)                                      | 259                           | 22,658           |  |

(Millions of yen)

|  | Shareholders' equity |                 |                   |                 |                            |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
|  | Capital stock        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at April 1, 2021                             | 2,281                | 85              | 23,140            | (0)             | 25,506                     |
| Cumulative effects of changes i accounting policies  | _                    | _               | (22)              |                 | (22)                       |
| Restated balance                                     | 2,281                | 85              | 23,118            | (0)             | 25,484                     |
| Changes of items during period                       |                      |                 |                   |                 |                            |
| Issuance of new shares                               | 29                   | 29              | -                 | 1               | 58                         |
| Dividends of surplus                                 | -                    | _               | (827)             | -               | (827)                      |
| Profit attributable to owners of parent              | -                    | ı               | 5,408             | 1               | 5,408                      |
| Purchase of treasury shares                          | _                    | -               | _                 | (0)             | (0)                        |
| Net changes of items other than shareholders' equity | -                    |                 | -                 | 1               |                            |
| Total changes of items during period                 | 29                   | 29              | 4,580             | (0)             | 4,639                      |
| Balance at March 31, 2022                            | 2,310                | 114             | 27,699            | (1)             | 30,123                     |

|  | Accumulated other comprehensive income                      |  | e income                                     |                               |                  |
|--|---|--|--|-------------------------------|------------------|
|  | Valuation difference on<br>available-for-sale<br>securities | Foreign currency translation adjustments | Total accumulated other comprehensive income | Subscription rights to shares | Total net assets |
| Balance at April 1, 2021                             | 0   | (3,107)                                  | (3,107)                                      | 259                           | 22,658           |
| Cumulative effects of changes i accounting policies  | _   | _  | _  | _                             | (22)             |
| Restated balance                                     | 0   | (3,107)                                  | (3,107)                                      | 259                           | 22,636           |
| Changes of items during period                       |   |  |  |                               |                  |
| Issuance of new shares                               | l   | _  | I  | ı                             | 58               |
| Dividends of surplus                                 | -   | _  | -  |                               | (827)            |
| Profit attributable to owners of parent              | ı   | _  | ı  | -                             | 5,408            |
| Purchase of treasury shares                          | Ι   | _  | -  | _                             | (0)              |
| Net changes of items other than shareholders' equity | 567   | 2,055                                    | 2,622  | 92                            | 2,715            |
| Total changes of items during period                 | 567   | 2,055                                    | 2,622  | 92                            | 7,354            |
| Balance at March 31, 2022                            | 567   | (1,052)                                  | (484)  | 352                           | 29,991           |

# **Consolidated Statements of Cash Flows**

# SMS CO., LTD. and Its Consolidated Subsidiaries

Fiscal years ended March 31, 2021 and 2022

|  |                                     | (Millions of ye                     |
|--|-------------------------------------|-------------------------------------|
|  | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
| Cash flows from operating activities                                 |                                     |                                     |
| Profit before income taxes   | 6,470                               | 7,707                               |
| Depreciation   | 1,371                               | 1,649                               |
| Amortization of goodwill   | 814                                 | 833                                 |
| Loss (gain) on sale and retirement of non-current assets             | 117                                 | 14                                  |
| Impairment losses  | _                                   | 3                                   |
| Loss (gain) on sale of investment securities                         | (70)                                | _                                   |
| Loss (gain) on valuation of investment securities                    | 3                                   | 1                                   |
| Share-based remuneration expenses                                    | 81                                  | 91                                  |
| Share of (profit) loss of entities accounted for using equity method | 240                                 | (262)                               |
| Increase (decrease) in allowance for doubtful accounts               | 79                                  | (36)                                |
| Increase (decrease) in provision for bonuses                         | 82                                  | 4                                   |
| Increase (decrease) in provision for refund                          | (9)                                 | _                                   |
| Increase (decrease) in net defined benefit liability                 | (198)                               | 7                                   |
| Foreign exchange losses (gains)                                      | 53                                  | 43                                  |
| Interest expenses  | 90                                  | 79                                  |
| Decrease (increase) in notes and accounts receivable - trade         | 208                                 | (750)                               |
| Increase (decrease) in accrued consumption taxes                     | (30)                                | (49)                                |
| Decrease (increase) in accounts receivable - other                   | (142)                               | (428)                               |
| Decrease (increase) in prepaid expenses                              | (148)                               | 152                                 |
| Increase (decrease) in advances received                             | 180                                 | -                                   |
| Increase (decrease) in contract liabilities                          | -                                   | 54                                  |
| Increase (decrease) in accounts payable - other                      | 44                                  | 1,169                               |
| Other, net   | 64                                  | 213                                 |
| Subtotal   | 9,303                               | 10,498                              |
| Interest and dividend income received                                | 20                                  | 15                                  |
| Interest expenses paid   | (90)                                | (80)                                |
| Income taxes paid  | (2,463)                             | (616)                               |
| Net cash provided by (used in) operating activities                  | 6,769                               | 9,818                               |
| Cash flows from investing activities                                 |                                     |                                     |
| Payments into time deposits  | (218)                               | (171)                               |
| Proceeds from withdrawal of time deposits                            | 399                                 | 95                                  |
| Purchase of property, plant and equipment                            | (376)                               | (212)                               |
| Purchase of intangible assets  | (1,659)                             | (1,800)                             |
| Proceeds from sale of investment securities                          | 71                                  | _                                   |
| Other, net   | 0                                   | 9                                   |
| Net cash provided by (used in) investing activities                  | (1,783)                             | (2,079)                             |

|  |                   | (Millions of yen) |
|--|-------------------|-------------------|
|  | Fiscal year ended | Fiscal year ended |
|  | March 31, 2021    | March 31, 2022    |
| Cash flows from financing activities   |                   |                   |
| Repayments of long-term loans payable  | (4,507)           | (3,070)           |
| Repayments of lease obligations  | (60)              | (126)             |
| Proceeds from issuance of share acquisition rights                                   | 12                | 7                 |
| Proceeds from issuance of shares resulting from exercise of share acquisition rights | 64                | 52                |
| Cash dividends paid  | (732)             | (849)             |
| Other, net   | (0)               | (0)               |
| Net cash provided by (used in) financing activities                                  | (5,224)           | (3,987)           |
| Effect of exchange rate change on cash and cash equivalents                          | (110)             | 229               |
| Net increase (decrease) in cash and cash equivalents                                 | (348)             | 3,981             |
| Cash and cash equivalents at beginning of the year                                   | 10,493            | 10,144            |
| Cash and cash equivalents at end of the year   | * 10,144          | * 14,126          |

#### **Notes to Consolidated Financial Statements**

#### (Significant matters forming the basis for the preparation of consolidated financial statements)

- 1. Matters related to the scope of consolidation
  - (1) Number of consolidated subsidiaries: 38

Names of major consolidated subsidiaries

SENIOR MARKETING SYSTEM ASIA PTE. LTD.

Medica Asia (Holdco) Limited

MIMS Pte. Ltd.

MIMS (Shanghai) Ltd.

KIMS Co., Ltd.

Medica Asia Australia (Holdco) Pty Limited

MIMS Australia Pty Ltd.

MIMS (NZ) Limited and other

MELORITA MANAGEMENT CONSULTANTS SDN. BHD. was excluded from the scope of consolidation due to the completion of its liquidation. The Company included MIMS VIETNAM COMPANY LIMITED in the scope of consolidation for the fiscal year ended March 31, 2022 due to it being newly established.

#### 2. Application of equity method

(1) Number of affiliates accounted for using equity method: 3

Name of major affiliate

M3 Career, Inc. and others

#### 3. Fiscal year of consolidated subsidiaries

Of the consolidated subsidiaries of the Company, the fiscal year-end of Medica Asia (Holdco) Limited and its 31 consolidated subsidiaries is December 31. Since the difference in fiscal year-ends is not more than three months, financial statements as of December 31 are used in preparing the consolidated financial statements. For significant transactions that occurred in the period from their fiscal year-end to the Company's fiscal year-end, necessary adjustments have been made upon consolidation.

# 4. Matters related to the accounting policies

- (1) Basis and method of valuation of significant assets
  - a. Securities

Available-for-sale securities

Equity securities without market prices are stated at cost determined by the moving-average method.

b. Inventories

Work in process and supplies

Inventories are mainly measured at cost determined by the weighted-average method. (The amounts on the consolidated balance sheets are calculated using a method of writing down the carrying amount due to decreased profitability.)

- (2) Depreciation and amortization method of significant depreciable assets
  - a. Property, plant and equipment (excluding right-of-use assets)

Property, plant and equipment is depreciated using the declining-balance method. Buildings and accompanying fixtures and structures acquired on or after April 1, 2016 are depreciated using the straight-line method.

Major useful lives are as follows:

Buildings 6 to 15 years
Tools, furniture and fixtures 3 to 9 years
Machinery, equipment and vehicles 2 to 5 years

#### b. Intangible assets

Intangible assets are amortized using the straight-line method.

Major useful lives are as follows:

Software Estimated period of internal use (within 5 years)

Trademark rights Not amortized Customer-related assets 12 years

# c. Right-of-use assets

Right-of-use assets are depreciated using the straight-line method.

#### (3) Basis of significant allowances and provisions

#### a. Allowance for doubtful accounts

For normal trade receivables, allowance for doubtful accounts is provided at an amount determined based on the historical experience of bad debt. For certain receivables such as doubtful receivables, uncollectible amounts are individually estimated.

#### b. Provision for bonuses

Provision for bonuses is provided for the payment of employees' bonuses based on the estimate of future payments attributed to the fiscal year.

#### (4) Accounting treatment for retirement benefits

#### a. The method of attributing expected benefit to periods

The benefit formula basis is used as the method of attributing expected benefit to periods through the fiscal year-end in calculating the projected benefit obligations.

#### b. The method of recognizing actuarial gain or loss

Actuarial gain or loss is charged to income in the fiscal year when such gain or loss is incurred.

# (5) Basis for recognition of significant revenue and expenses

In accordance with the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), the Group recognizes revenue based on the following five steps:

- Step 1: Identify the contract(s) with a customer.
- Step 2: Identify the performance obligations in the contract.
- Step 3: Determine the transaction price.
- Step 4: Allocate the transaction price to the performance obligations in the contract.
- Step 5: Recognize revenue when (or as) a performance obligation is satisfied.

The Group mainly engages in the following businesses: (a) placement and recruiting services for medical care and elderly care professionals in the career field, (b) management support platform services for elderly care operators, (c) medical marketing services overseas, (d) clinical decision support services overseas, (e) health and productivity management platform services in the area of business development (Specific Health Guidance), (f) health and productivity management platform services in the area of business development (Remote Occupational Health), and (g) problem-solving platform services in the area of business development.

The revenue recognition policy for each of the major revenue categories is summarized below. The amount of variable consideration included in revenue is not material. The promised amount of consideration does not include a significant financing component since it is generally received within one year.

# a. Placement and recruiting services

The Group provides placement and recruiting services mainly to medical and elderly care service providers seeking appropriate professionals for their services. In these transactions, the Group is obligated, under contracts, to provide services resulting in individual employment. Since the performance obligations are satisfied at a point in time when each applicant is hired as an employee, the Group recognizes relevant revenue at the same point in time.

#### b. Management support platform services

The Group provides a variety of management support services, with functions including insurance billing, mainly to elderly care service providers through cloud computing. In these transactions, the Group is obligated to provide a platform environment to care providers who become members based on a membership application. Since the performance obligations are satisfied over time, the Group recognizes relevant revenue over the contract period.

#### c. Medical marketing services

The Group provides a variety of marketing support services to medical and healthcare service providers, mainly overseas, according to their needs. In these transactions, the Group is obligated, under contracts, to provide healthcare professionals with medical and healthcare information through various channels including publications, websites, and events. Since the performance obligations are satisfied when the services are rendered in accordance with individual contracts, the Group recognizes relevant revenue when the services are rendered.

#### d. Clinical decision support services

The Group provides database solutions to detect prescription errors primarily to healthcare institutions overseas. In these transactions, the Group is obligated, under contracts, to provide healthcare professionals with access to the databases to ensure that there are no prescription errors. Since the performance obligations are satisfied over time, the Group recognizes relevant revenue over the contract period.

#### e. Health and productivity management platform services (Specific Health Guidance)

The Group provides health insurance associations with ICT-based health guidance services. In these transactions, the Group is obligated, under contracts, to provide nutrition specialist guidance to participants in health insurance associations. Since the performance obligations are satisfied when the nutrition specialist guidance services are rendered, the Group recognizes relevant revenue at the same point in time.

#### f. Health and productivity management platform services (Remote Occupational Health)

The Group provides human resources departments of entities with ICT-based occupational health services. In these transactions, the Group is obligated, under contracts, to support overall industrial health services including health guidance by industrial physicians and implementation of stress checks. Since the performance obligations are satisfied over time, the Group recognizes relevant revenue over the contract period.

#### g. Problem-solving platform services

The Group provides elderly persons and their families ("end users") with referral services by introducing affiliated service providers to solve issues and problems specific to the aging society. In these transactions, the Group is obligated, primarily under contracts, to provide an intermediary function to introduce affiliated service providers to end users through the Company's platform. Since the performance obligation is satisfied at a point in time when an end user enters into a contract with a service provider, the Group recognizes relevant revenue at the same point in time.

## (6) Basis for translation of significant assets or liabilities denominated in foreign currencies into Japanese yen

All monetary assets and liabilities denominated in foreign currencies are translated into yen at the exchange rates prevailing as of the fiscal year-end, and resulting gains and losses are included in income.

Assets and liabilities of overseas consolidated subsidiaries are translated into yen at the year-end exchange rates, and income and expenses are translated into yen at average exchange rates during the year. Differences arising from the translations are included in "Foreign currency translation adjustments" under net assets.

# (7) Methods for significant hedge accounting

#### a. Hedge accounting method

Deferral hedge accounting is applied. For interest rate swaps, special accounting treatment is applied if the criteria for special accounting treatment are met. For currency swaps, the allocation method is applied if the criteria for the allocation method are met.

#### b. Hedging instruments and hedged items

Hedging instruments: Interest rate swaps and currency swaps

Hedged items: Long-term loans payable and associated interest denominated in foreign currencies

#### c. Hedge policy

As a policy, the Company uses interest rate swaps and currency swaps in order to mitigate and avoid interest rate fluctuation risk and foreign exchange fluctuation risk.

#### d. Method of evaluating hedge effectiveness

Hedge effectiveness is evaluated by comparing the total changes in values of hedging instruments and hedged items for the periods from the commencement of hedge contracts to the evaluation dates. For interest rate swaps which meet the criteria for special accounting treatment, the evaluation of hedge effectiveness is omitted.

(Hedging related items to which "Practical Solution on the Treatment of Hedge Accounting for Financial Instruments that Reference LIBOR" is applied)

The special treatment stipulated in the "Practical Solution on the Treatment of Hedge Accounting for Financial

Instruments that Reference LIBOR" (PITF No. 40, March 17, 2022) is applied to all hedging related items when applicable. The following are hedging related items to which PITF No. 40 is applied.

Hedge accounting method: Deferral hedge accounting

Hedging instruments: Interest rate swaps and currency swaps

Hedged items: Long-term loans payable and associated interest denominated in foreign currencies

Type of hedging transaction: Transactions to fix cash flows

(8) Amortization of goodwill – method and period of amortization

Goodwill is amortized over its effective period, not exceeding 20 years, on a straight-line basis.

(9) Cash and cash equivalents in consolidated statements of cash flows

The Company considers cash on hand, readily available deposits, and all easily convertible short-term instruments with a maturity of three months or less when purchased that are exposed to insignificant risk of changes in value to be cash and cash equivalents.

- (10) Other significant matters for preparation of consolidated financial statements
  - a. Consolidated taxation system

The Company and certain consolidated subsidiaries have applied the consolidated taxation system, with the Company being a parent company under the system.

b. Tax effect accounting for the transition from the consolidated taxation system to the group tax sharing system

The Company and certain domestic consolidated subsidiaries will make a transition from the consolidated taxation
system to the group tax sharing system effective from the fiscal year ending March 31, 2023. In connection with the
transition to the group tax sharing system established by the Act for Partial Revision of the Income Tax Act, etc. (Act No.
8 of 2020; hereinafter the "Act") and provisions in which the separate taxation system was revised in line with the
transition to the group tax sharing system, the Company and certain domestic consolidated subsidiaries apply the tax
provisions in effect prior to the Act in calculating deferred tax assets and liabilities instead of the provisions prescribed in
paragraph 44 of the "Implementation Guidance on Tax Effect Accounting" (Accounting Standards Board of Japan
("ASBJ") Guidance No. 28, February 16, 2018), in accordance with paragraph 3 of the "Practical Solution on the
Treatment of Tax Effect Accounting for the Transition from the Consolidated Taxation System to the Group Tax Sharing
System" (PITF No. 39, March 31, 2020).

Effective from the beginning of the fiscal year ending March 31, 2023, the Company will apply the "Practical Solution on the Accounting and Disclosure Under the Group Tax Sharing System" (PITF No. 42, August 12, 2021), which prescribes accounting treatment and disclosure of corporation tax/local corporation tax and tax effect accounting under the group tax sharing system.

## (Significant accounting estimates)

(Valuation of intangible assets)

The Company recognized intangible assets of ¥22,923 million (¥21,313 million as of March 31, 2021), including goodwill of ¥8,907 million (¥8,834 million as of March 31, 2021) and trademark right of ¥9,581 million, (¥8,621 million as of March 31, 2021), in the consolidated balance sheet as of March 31, 2022. These intangible assets are mostly the result of the acquisition of MIMS group.

MIMS group engages in business to provide marketing support services to medical and healthcare-related entities across 17 countries and territories in regions such as Asia and Oceania. The Company did not recognize an impairment loss for the asset group related to MIMS group since the total undiscounted future cash flows of the asset group exceeded its carrying amount when the impairment test was performed. The undiscounted future cash flows of the asset group were estimated based on factors such as the business plan for the next fiscal year approved by the Board of Directors, the growth rate over subsequent fiscal years, and the recoverable amount after the expiration of the useful life. Key assumptions used in estimating undiscounted future cash flows are: net sales in the next fiscal year and the rate of return used to calculate the recoverable amount after the expiration of the useful life.

The Company believes that the fair value estimates used in testing the asset group related to MIMS group for impairment are reasonable; however, changes in estimates due to unpredictable future changes in circumstances, which could cause a decline in future cash flows or fair value, could have an adverse impact on these valuations, and may result in the Company recognizing an impairment loss of goodwill or other intangible assets.

## (Changes in accounting policies)

(Application of Accounting Standard for Revenue Recognition)

As a result of applying the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020; hereinafter the "Accounting Standards for Revenue Recognition"), etc. effective from the beginning of the fiscal year ended March 31, 2022, the Company recognizes revenue at the amount expected to be received in exchange for a promised good or service at the point in time when the control of the good or service is transferred to a customer.

Accordingly, for sales of packages of two different commercial products, the Company has applied "allocation based on standalone selling prices" in the Accounting Standards for Revenue Recognition and now allocates transaction prices in proportion to their respective list prices. In addition, as a result of applying "consideration payable to a customer" in the Accounting Standards for Revenue Recognition effective from the beginning of the fiscal year ended March 31, 2022, the Company now reduces relevant revenue if fees are paid to customers as part of transactions.

In accordance with the transitional treatment prescribed in the proviso to paragraph 84 of the Accounting Standard for Revenue Recognition, the Company adjusted the beginning balance of retained earnings for the cumulative effect of retroactive application of the new accounting policy prior to the beginning of the fiscal year ended March 31, 2022, and then applied the new accounting policy from the beginning of the fiscal year ended March 31, 2022.

The impact of this change on the consolidated financial statements and per share information is insignificant.

In addition to the application of the Accounting Standards for Revenue Recognition, the Company has changed the presentation of certain accounts in the consolidated balance sheet effective from the fiscal year ended March 31, 2022. Specifically, "advances received," previously presented under current liabilities, is now presented as "contract liabilities," and "provision for refund," previously presented as a separate line item, is now included in "other" as refund liabilities. However, in accordance with the transitional treatment prescribed in paragraph 89-2 of the Accounting Standard for Revenue Recognition, previous fiscal year amounts have not been reclassified to conform to the current fiscal year presentation.

Furthermore, in accordance with the transitional treatment prescribed in paragraph 89-3 of the Accounting Standard for Revenue Recognition, relevant information for the previous fiscal year was not stated in "(Revenue recognition)."

(Application of Accounting Standard for Fair Value Measurement)

Effective from the beginning of the fiscal year ended March 31, 2022, the Company has applied the "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019: hereinafter, the "Accounting Standard for FVM"), etc. In accordance with the transitional treatment prescribed in paragraph 19 of the Accounting Standard for FVM and paragraph 44-2 of the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019), the Company has applied the new accounting policy prospectively. The impact of this change on the consolidated financial statements and per share information is insignificant.

In addition, the fair value hierarchy of financial instruments is disclosed in "(Financial instruments)." In accordance with the transitional treatment prescribed in paragraph 7-4 of the "Implementation Guidance on Disclosures about Fair Value of Financial Instruments" (ASBJ Guidance No. 19, July 4, 2019), relevant information for the previous fiscal year was not stated.

# (Additional information)

(Accounting estimates regarding the impact of the COVID-19 pandemic)

Although it is difficult to accurately estimate the future status and timing of containment of the COVID-19 pandemic, the Company estimated the recoverability of deferred tax assets and impairment of non-current assets for the fiscal year ended March 31, 2022 under the assumption that the impact of the pandemic would be limited.

#### (Consolidated balance sheets)

\* Investment in non-consolidated subsidiaries and affiliates included in investment securities is as follows:

|                                |                      | (Millions of yen)    |
|--------------------------------|----------------------|----------------------|
|                                | As of March 31, 2021 | As of March 31, 2022 |
| Investment securities (shares) | 1,969                | 2,822                |

#### (Consolidated statements of income)

#### \*1 Revenue from contracts with customers

For net sales, revenue from contracts with customers and other revenue are not separately presented. The amounts of revenue from contracts with customers is disclosed in (Revenue recognition), 1. Information on disaggregation of revenue from contracts with customers.

\*2 Major items and amounts included in selling, general and administrative expenses are as follows:

(Millions of ven)

|  |                                     | (Willions of yell)                  |
|--|-------------------------------------|-------------------------------------|
|  | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
| Salaries and allowance                       | 10,433                              | 10,911                              |
| Advertising expenses                         | 4,979                               | 5,592                               |
| Amortization of goodwill                     | 814                                 | 833                                 |
| Depreciation                                 | 1,371                               | 1,649                               |
| Business consignment expenses                | 2,452                               | 2,316                               |
| Legal welfare expenses                       | 1,641                               | 1,695                               |
| Rents  | 1,487                               | 1,686                               |
| Provision for bonuses                        | 588                                 | 564                                 |
| Retirement benefit expenses                  | 80                                  | 29                                  |
| Provision of allowance for doubtful accounts | 74                                  | 21                                  |
|  |                                     |                                     |

#### \*3 Gain on sale of investment securities

For the fiscal year ended March 31, 2021, the gain recognized under extraordinary income is due to the sale of one unlisted equity security.

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2021 March 31, 2022 40 **Buildings** Tools, furniture and fixtures 21 14 Software 55 1 Total 117 15

#### \*5 Impairment losses

Fiscal year ended March 31, 2021

None to report.

Fiscal year ended March 31, 2022

The disclosure is omitted due to immateriality.

#### \*6 Loss on termination of retirement benefit plan

For the fiscal year ended March 31, 2021, the Company resolved to terminate retirement benefit plans of certain consolidated subsidiaries upon their merger and dissolution. Thus, loss on termination of retirement benefit plans was recognized under extraordinary losses when the plans were actually terminated.

### \*7 Loss on cancellation of events

For the fiscal year ended March 31, 2021, loss on cancellation of events is the loss incurred by the Company as a result of canceling recruitment events hosted by the Company due to the COVID-19 pandemic.

<sup>\*4</sup> Loss on sale and retirement of non-current assets is as follows:

#### (Consolidated statements of comprehensive income)

\* Reclassification adjustments and tax effects in connection with other comprehensive income

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2022 March 31, 2021 Valuation difference on available-for-sale securities: Amount arising during the year 0 (0)Reclassification adjustments Amount before tax effects 0 (0)Tax effects (0)0 Valuation difference on available-for-sale securities 0 (0)Foreign currency translation adjustments: Amount arising during the year (952)2,031 Reclassification adjustments Foreign currency translation adjustments (952)2,031 Share of other comprehensive income of entities accounted for using equity method: Amount arising during the year 590 (5) Reclassification adjustments Share of other comprehensive income of entities accounted for 590 (5) using equity method Total other comprehensive income (957)2,622

#### (Consolidated statements of changes in net assets)

Fiscal year ended March 31, 2021

1. Matters regarding class and number of issued shares and class and number of treasury shares

(Shares)

|                       | Number of shares at beginning of the year | Increase | Decrease | Number of shares at end of the year |
|-----------------------|---|----------|----------|-------------------------------------|
| Issued shares:        |   |          |          |                                     |
| Common stock (Note 1) | 87,057,600                                | 52,000   | _        | 87,109,600                          |
| Total                 | 87,057,600                                | 52,000   | _        | 87,109,600                          |
| Treasury shares:      |   |          |          |                                     |
| Common stock (Note 2) | 445                                       | 46       | _        | 491                                 |
| Total                 | 445                                       | 46       | _        | 491                                 |

(Notes) 1. Increase in issued shares (52,000 shares) is due to the exercise of subscription rights to shares.

2. Increase in treasury shares (46 shares) is due to the buyback of fractional shares less than one unit.

2. Matters regarding subscription rights to shares

| Desiring Calastria                           |   | Class of shares                                | Number of shares subject to subscription rights to shares (shares) |          |                      |                 | Balance at end                      |
|--|---|--|--|----------|----------------------|-----------------|-------------------------------------|
| Classification                               | Classification Description of subscription rights to shares | subject to<br>subscription<br>rights to shares | Beginning of the year  | Increase | Decrease<br>(Note 2) | End of the year | of the year<br>(Millions of<br>yen) |
|  | July 2014<br>No. 10 Stock Option<br>(Note 1)                | Common stock                                   | 400,000  | _        | -                    | 400,000         | 162                                 |
|  | July 2016<br>No. 11 Stock Option                            | Common stock                                   | 26,200   |          | 6,200                | 20,000          | 11                                  |
|  | July 2016<br>No. 12 Stock Option                            | Common stock                                   | 155,000  |          | 37,000               | 118,000         | 0                                   |
| The Company                                  | May 2017<br>No. 13 Stock Option                             | Common stock                                   | 316,000  | 1        | 293,400              | 22,600          | 0                                   |
| (Parent company)                             | July 2018<br>No. 14 Stock Option<br>(Note 1)                | Common stock                                   | 180,000  | -        | 1,000                | 179,000         | 17                                  |
|  | August 2019<br>No. 15 Stock Option<br>(Note 1)              | Common stock                                   | 254,000  | -        | 1,000                | 253,000         | 14                                  |
| July 2020<br>No. 16 Stock Option<br>(Note 1) | Common stock  | _  | 200,000  | _        | 200,000              | 52              |                                     |
|  | Total   | _  | 1,331,200  | 200,000  | 338,600              | 1,192,600       | 259                                 |

- (Notes) 1. Of the stock options above, the exercise period of No. 10 Stock Option, No. 14 Stock Option, No. 15 Stock Option and No. 16 Stock Option has not yet commenced.
  - 2. Decreases are due to the exercise and the expiration of subscription rights to shares.

# 3. Matters regarding dividends

(1) Dividend payment

| (1) Dividend pays   |              |                                   |                          |                |                |
|---|--------------|-----------------------------------|--------------------------|----------------|----------------|
| Resolution  | Class        | Dividend amount (Millions of yen) | Dividend per share (Yen) | Record date    | Effective date |
| Ordinary General<br>Meeting of<br>Shareholders held<br>on June 19, 2020 | Common stock | 739                               | 8.5                      | March 31, 2020 | June 22, 2020  |

(2) Of the dividends whose record date belongs to the fiscal year ended March 31, 2021, the dividend whose effective date falls in the fiscal year ending March 31, 2022.

|   | thang marting i | 2022.             |   |                                |                |                |
|---|-----------------|-------------------|---|--------------------------------|----------------|----------------|
| Resolution  | Class           | Resource          | Dividend<br>amount<br>(Millions of yen) | Dividend<br>per share<br>(Yen) | Record date    | Effective date |
| Ordinary General<br>Meeting of<br>Shareholders held<br>on June 18, 2021 | Common stock    | Retained earnings | 827                                     | 9.5                            | March 31, 2021 | June 21, 2021  |

# Fiscal year ended March 31, 2022

1. Matters regarding class and number of issued shares and class and number of treasury shares

(Shares)

|                       | Number of shares at beginning of the year | Increase | Decrease | Number of shares at end of the year |
|-----------------------|---|----------|----------|-------------------------------------|
| Issued shares:        |   |          |          |                                     |
| Common stock (Note 1) | 87,109,600                                | 38,200   | _        | 87,147,800                          |
| Total                 | 87,109,600                                | 38,200   | _        | 87,147,800                          |
| Treasury shares:      |   |          |          |                                     |
| Common stock (Note 2) | 491                                       | 70       | -        | 561                                 |
| Total                 | 491                                       | 70       | _        | 561                                 |

- (Notes) 1. Increase in issued shares (38,200 shares) is due to the exercise of subscription rights to shares.
  - 2. Increase in treasury shares (70 shares) is due to the buyback of fractional shares less than one unit.

2. Matters regarding subscription rights to shares

| 2. Watters reg     |  |  | Number of sha         | Number of shares subject to subscription rights to shares (shares) |                      |                 |                                     |
|--------------------|--|--|-----------------------|--|----------------------|-----------------|-------------------------------------|
| Classification     | Description of subscription rights to shares   | subject to<br>subscription<br>rights to shares | Beginning of the year | Increase   | Decrease<br>(Note 2) | End of the year | of the year<br>(Millions of<br>yen) |
|                    | July 2014<br>No. 10 Stock Option               | Common stock                                   | 400,000               | =  | =                    | 400,000         | 168                                 |
|                    | July 2016<br>No. 11 Stock Option               | Common stock                                   | 20,000                | 1  | 1                    | 20,000          | 11                                  |
|                    | July 2016<br>No. 12 Stock Option               | Common stock                                   | 118,000               |  | 27,000               | 91,000          | 0                                   |
| The                | May 2017<br>No. 13 Stock Option                | Common stock                                   | 22,600                |  | 4,800                | 17,800          | 0                                   |
| Company<br>(Parent | July 2018<br>No. 14 Stock Option               | Common stock                                   | 179,000               | =  | 167,500              | 11,500          | 11                                  |
| company)           | August 2019<br>No. 15 Stock Option<br>(Note 1) | Common stock                                   | 253,000               | -  | 1,000                | 252,000         | 18                                  |
|                    | July 2020<br>No. 16 Stock Option<br>(Note 1)   | Common stock                                   | 200,000               | -  | -                    | 200,000         | 107                                 |
| July 2021          | No. 17 Stock Option                            | Common stock                                   | _                     | 183,000  | _                    | 183,000         | 34                                  |
|                    | Total  | _  | 1,192,600             | 183,000  | 200,300              | 1,175,300       | 352                                 |

- (Notes) 1. Of the stock options above, the exercise period of No. 15 Stock Option, No. 16 Stock Option and No. 17 Stock Option has not yet commenced.
  - 2. Decreases are due to the exercise and the expiration of subscription rights to shares.

# 3. Matters regarding dividends

(1) Dividend payment

| (1) Dividend pay  | 111-111      |                                      |                             |                |                |
|---|--------------|--------------------------------------|-----------------------------|----------------|----------------|
| Resolution  | Class        | Dividend amount<br>(Millions of yen) | Dividend per share<br>(Yen) | Record date    | Effective date |
| Ordinary General<br>Meeting of<br>Shareholders held<br>on June 18, 2021 | Common stock | 827                                  | 9.5                         | March 31, 2021 | June 21, 2021  |

(2) Of the dividends whose record date belongs to the fiscal year ended March 31, 2022, the dividend whose effective date falls

in the fiscal year ending March 31, 2023.

| Resolution  | Class           | Resource          | Dividend<br>amount<br>(Millions of yen) | Dividend<br>per share<br>(Yen) | Record date    | Effective date |
|---|-----------------|-------------------|---|--------------------------------|----------------|----------------|
| Ordinary General<br>Meeting of<br>Shareholders held<br>on June 24, 2022 | Common<br>stock | Retained earnings | 915                                     | 10.5                           | March 31, 2022 | June 27, 2022  |

#### (Consolidated statements of cash flows)

\* Reconciliation of cash and cash equivalents in the consolidated statements of cash flows to accounts and amounts in the accompanying consolidated balance sheets

|   |                                     | (Millions of ye                     |
|---|-------------------------------------|-------------------------------------|
|   | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
| Cash and deposits                                     | 10,538                              | 14,640                              |
| Time deposits with maturity in excess of three months | (394)                               | (514)                               |
| Cash and cash equivalents                             | 10,144                              | 14,126                              |

## (Leases)

(As a lessee)

#### 1. Finance leases

Finance leases that do not transfer ownership

# (1) Details of leased assets

Property, plant and equipment

Certain overseas consolidated subsidiaries have applied IFRS 16 "Leases." As a result of the application of IFRS 16, the Company has recognized amounts such as office rents of the consolidated subsidiaries as right-of-use assets.

## (2) Depreciation method of leased assets

The depreciation method of leased assets is stated in "Significant matters forming the basis for the preparation of consolidated financial statements, 4. Matters related to the accounting policies, (2) Depreciation and amortization method of significant depreciable assets."

## 2. Operating leases

Future minimum lease payments under non-cancellable operating leases are as follows:

|                     | As of March 31, 2021 | As of March 31, 2022 |
|---------------------|----------------------|----------------------|
| Due within one year | 833                  | 996                  |
| Due after one year  | 895                  | 68                   |
| Total               | 1,729                | 1,064                |

#### (Financial instruments)

#### 1. Status of financial instruments

#### (1) Policy on financial instruments

As a policy, the Company generally operates its business using funds provided by operating activities, and invests temporary surplus funds in very safe financial instruments. The Company does not enter into financial transactions for trading or speculative purposes.

(2) Types of financial instruments, related risk and risk management

Accounts receivable - trade and accounts receivable - other are exposed to the credit risk of customers; however, the risk is limited because most of these receivables are due within two months. In accordance with the Company's credit management policy, the Company manages such risk by monitoring due dates and outstanding balances by customer and evaluating their credit status.

Accounts payable - other and income taxes payable have payment due dates within one year, in general. Current liabilities including these payables are exposed to liquidity risk at time of settlement. However, the Company avoids such risk by reviewing the cash management plan on a monthly basis.

Long-term loans payable are primarily for share acquisitions related to M&A transactions. The Company manages interest rate fluctuation risk and the foreign exchange fluctuation risk of each contract by using derivative transactions such as interest rate swaps and currency swaps as hedging instruments, except for those of some syndicated loans payable.

(3) Supplemental information regarding fair value of financial instruments

Variable factors are incorporated into measurements of fair value of financial instruments. Fair value may vary when different assumptions are applied.

#### 2. Matters regarding fair value of financial instruments

The carrying amount, fair value and the difference between them are as follows:

As of March 31, 2021

(Millions of ven)

|                              | Carrying amount | Fair value | Difference |
|------------------------------|-----------------|------------|------------|
| Long-term loans payable (*1) | 13,124          | 13,119     | (4)        |
| Liabilities, total           | 13,124          | 13,119     | (4)        |
| Derivative transactions      | _               | _          | _          |

- (\*1) The amount includes current portion of long-term loans payable.
- (\*2) The disclosure is omitted for cash. The disclosure is also omitted for deposits, accounts receivable trade, accounts receivable other, accounts payable other, and income taxes payable since their fair value approximates their carrying amount due to their short maturities.

(\*3) The following financial instruments are not included in the table above, as there were no market prices available and it is extremely difficult to determine the fair value. Their carrying amount is as follows:

| Classification             | Carrying amount |
|----------------------------|-----------------|
| Investment securities      |                 |
| Unlisted equity securities | 1,975           |

As of March 31, 2022

|                              | Carrying amount | Fair value | Difference |
|------------------------------|-----------------|------------|------------|
| Long-term loans payable (*1) | 10,053          | 10,000     | (53)       |
| Liabilities, total           | 10,053          | 10,000     | (53)       |
| Derivative transactions      | _               | _          | _          |

<sup>(\*1)</sup> The amount includes current portion of long-term loans payable.

(\*2) The disclosure is omitted for cash. The disclosure is also omitted for deposits, accounts receivable - trade, accounts receivable - other, accounts payable - other, and income taxes payable since their fair value approximates their carrying amount due to their short maturities.

(\*3) Equity securities without market prices are not included in the table above. Their carrying amount is as follows:

| Classification             | Carrying amount |  |  |
|----------------------------|-----------------|--|--|
| Investment securities      |                 |  |  |
| Unlisted equity securities | 2,825           |  |  |

(Note 1) Maturity analysis for financial assets and securities with contractual maturities

# As of March 31, 2021

(Millions of yen)

|                             | Due in one year or less | Due after one year through five years | Due after five years through ten years | Due after ten years |
|-----------------------------|-------------------------|---------------------------------------|--|---------------------|
| Cash and deposits           | 10,452                  | _                                     | _                                      |                     |
| Accounts receivable - trade | 4,933                   | _                                     | _                                      | _                   |
| Accounts receivable - other | 6,324                   | _                                     | _                                      | _                   |
| Total                       | 21,710                  | _                                     | _                                      | _                   |

# As of March 31, 2022

(Millions of yen)

|                             | Due in one year or less | Due after one year through five years | Due after five years through ten years | Due after ten years |
|-----------------------------|-------------------------|---------------------------------------|--|---------------------|
| Cash and deposits           | 14,635                  | ĺ                                     | _                                      | _                   |
| Accounts receivable - trade | 5,842                   | _                                     | _                                      | _                   |
| Accounts receivable - other | 6,757                   | _                                     | _                                      | _                   |
| Total                       | 27,234                  | =                                     | =                                      | _                   |

(Note 2) Maturity analysis for bonds, long-term loans payable, leases payable and other interest-bearing debts and other interest-bearing debts

# As of March 31, 2021

(Millions of yen)

|                         |                         |                       |                        |   |                         | TITITION OF |   |
|-------------------------|-------------------------|-----------------------|------------------------|---|-------------------------|-------------|---|
|                         | Due in one year or less | Due after<br>one year | Due after<br>two years | Due after<br>three years                | Due after<br>four years | Due after   |   |
|                         | year or less            | through<br>two years  | through<br>three vears | through<br>four years                   | through<br>five years   | five years  |   |
|                         | 1                       | <i>j</i>              | J                      | , | J                       |             |   |
| Long-term loans payable | 2,479                   | 2,390                 | 2,101                  | 1,901                                   | 1,901                   | 2,35        | 0 |
| Total                   | 2,479                   | 2,390                 | 2,101                  | 1,901                                   | 1,901                   | 2,35        | 0 |

# As of March 31, 2022

|                         | Due in one year or less | Due after<br>one year<br>through<br>two years | Due after<br>two years<br>through<br>three years | Due after<br>three years<br>through<br>four years | Due after<br>four years<br>through<br>five years | Due after five years |
|-------------------------|-------------------------|---|--|---|--|----------------------|
| Long-term loans payable | 1,999                   | 1,901   | 1,901  | 1,901   | 1,300  | 1,050                |
| Total                   | 1,999                   | 1,901   | 1,901  | 1,901   | 1,300  | 1,050                |

3. Matters regarding fair value hierarchy of financial instruments

The Company classifies the fair value of financial instruments into three categories depending on whether inputs for a fair value measurement are observable or significant.

Level 1 fair value: Fair value measured by using quoted prices in active markets as observable inputs for assets or

liabilities subject to a fair value measurement

Level 2 fair value: Fair value measured by using observable inputs other than those for Level 1

Level 3 fair value: Fair value measured by using unobservable inputs

When multiple inputs of different categories are used in measuring fair value, the Company classifies the fair value into a category to which the lowest priority is assigned.

(1) Financial instruments measured at fair value in the consolidated balance sheet

Fiscal year ended March 31, 2022

None to report.

(2) Financial instruments other than those measured at fair value in the consolidated balance sheet Fiscal year ended March 31, 2022

(Millions of ven)

|                         |         | Fair value |         |        |  |  |  |
|-------------------------|---------|------------|---------|--------|--|--|--|
| Classification          | Level 1 | Level 2    | Level 3 | Total  |  |  |  |
| Long-term loans payable | =       | 10,000     | =       | 10,000 |  |  |  |
| Liabilities, total      | _       | 10,000     | =       | 10,000 |  |  |  |

(Note) Explanation of valuation techniques and inputs used for fair value measurement Long-term loans payable (including current portion)

The fair value of loans payable is measured at the present value calculated by discounting the aggregate amount of principal and interest at the interest rate reflecting the remaining period of each loan payable and credit risk. The fair value is classified as Level 2.

## Derivative transactions

Interest rate swaps under the special accounting treatment and currency swaps under the allocation method are accounted for as an integral component of long-term loans payable designated as hedged items. Thus, their fair value is included in that of the loans payable.

#### (Securities)

# 1. Impairment of securities

Fiscal year ended March 31, 2021

The disclosure is omitted due to immateriality.

Fiscal year ended March 31, 2022

The disclosure is omitted due to immateriality.

 Available-for-sale securities sold during the fiscal year Fiscal year ended March 31, 2021

(Millions of yen)

|   | Sales proceeds | Gain | Loss |
|---|----------------|------|------|
| (1) Equity securities                   | 71             | 70   | _    |
| (2) Debt securities                     |                |      |      |
| a. Government bonds and municipal bonds | _              | _    | _    |
| b. Corporate bonds                      | _              | _    | _    |
| c. Other                                | _              | _    | _    |
| (3) Other                               | =              | -    | _    |
| Total                                   | 71             | 70   | =    |

Fiscal year ended March 31, 2022 None to report.

# (Derivative transactions)

- Derivatives transactions for which hedge accounting has not been applied None to report.
- 2. Derivatives transactions for which hedge accounting has been applied
  - (1) Currency-related

As of March 31, 2021

(Millions of yen)

| Hedge accounting method | Transaction   | Main hedged item        | Contract amount | Contract amount over one year | Fair value |
|-------------------------|---|-------------------------|-----------------|-------------------------------|------------|
| Allocation method       | Currency swaps<br>Receive: U.S. dollar/<br>Pay: Yen | Long-term loans payable | 12,012          | 5,405                         | (Note)     |

(Note) Currency swaps under the allocation method are accounted for as an integral component of long-term loans payable designated as hedged items. Thus, their fair value is included in those of the loans payable.

As of March 31, 2022

(Millions of yen)

| Hedge accounting method | Transaction   | Main hedged item        | Contract amount | Contract amount over one year | Fair value |
|-------------------------|---|-------------------------|-----------------|-------------------------------|------------|
| Allocation method       | Currency swaps<br>Receive: U.S. dollar/<br>Pay: Yen | Long-term loans payable | 12,012          | 4,204                         | (Note)     |

(Note) Currency swaps under the allocation method are accounted for as an integral component of long-term loans payable designated as hedged items. Thus, their fair value is included in those of the loans payable.

# (2) Interest rate-related

As of March 31, 2021

(Millions of yen)

|                              |  |                         |                 |                               | (Williams of yell) |
|------------------------------|--|-------------------------|-----------------|-------------------------------|--------------------|
| Hedge accounting method      | Transaction  | Main hedged item        | Contract amount | Contract amount over one year | Fair value         |
| Special accounting treatment | Interest rate swaps Receive: Floating / Pay: Fixed | Long-term loans payable | 12,012          | 5,405                         | (Note)             |

(Note) Interest rate swaps under special accounting treatment are accounted for as an integral component of long-term loans payable designated as hedged items. Thus, their fair value is included in those of the loans payable.

## As of March 31, 2022

(Millions of yen)

| Hedge accounting method      | Transaction  | Main hedged item        | Contract amount | Contract amount over one year | Fair value |
|------------------------------|--|-------------------------|-----------------|-------------------------------|------------|
| Special accounting treatment | Interest rate swaps<br>Receive: Floating /<br>Pay: Fixed | Long-term loans payable | 12,012          | 4,204                         | (Note)     |

(Note) Interest rate swaps under special accounting treatment are accounted for as an integral component of long-term loans payable designated as hedged items. Thus, their fair value is included in those of the loans payable.

# (Retirement benefit)

1. Summary of retirement benefit plans

Some overseas subsidiaries of the Company have a lump-sum payment plan.

#### 2. Defined benefit plan

(1) Reconciliation between beginning balance and ending balance of projected benefit obligations

(Millions of ven)

|  |                                     | (Millions of yen)                   |
|--|-------------------------------------|-------------------------------------|
|  | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
| Balance at beginning of the year                       | 354                                 | 149                                 |
| Service cost   | 96                                  | 33                                  |
| Interest cost  | 2                                   | 0                                   |
| Actuarial gain or loss                                 | (19)                                | (3)                                 |
| Retirement benefits paid                               | (20)                                | (14)                                |
| Decrease due to termination of retirement benefit plan | (255)                               | =                                   |
| Other  | (8)                                 | 8                                   |
| Balance at end of the year                             | 149                                 | 173                                 |

(2) Reconciliation between the ending balance of projected benefit obligations and net defined benefit liability recorded on the consolidated balance sheets

|   |                      | (Millions of yen)    |
|---|----------------------|----------------------|
|   | As of March 31, 2021 | As of March 31, 2022 |
| Unfunded retirement benefit obligations | 149                  | 173                  |
| Net defined benefit liability           | 149                  | 173                  |

(3) The components of retirement benefit expenses and their amounts

|  | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
|--|-------------------------------------|-------------------------------------|
| Service cost                           | 96                                  | 33                                  |
| Interest cost                          | 2                                   | 0                                   |
| Amortization of actuarial gain or loss | (19)                                | (3)                                 |
| Total retirement benefit expenses      | 79                                  | 29                                  |

(4) The major assumptions used for the actuarial calculation (weighted average)

|               | As of March 31, 2021 | As of March 31, 2022 |
|---------------|----------------------|----------------------|
| Discount rate | 3.1%                 | 3.5%                 |

# (Stock options)

1. The amount of costs incurred for the stock option plans and the account recorded are as follows:

|   |                                     | (Millions of yen)                   |
|---|-------------------------------------|-------------------------------------|
|   | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
| Share-based remuneration expenses included in general and administrative expenses | 81                                  | 91                                  |

# 2. Outline, number and status of changes in number of stock options

(1) Outline of stock options

| (1) Outline of stock options              |   |   |  |
|---|---|---|--|
|   | No. 10 Stock Option   | No. 11 Stock Option   | No. 12 Stock Option  |
| Position and number of grantees           | 1 representative director   | 3 directors (excluding outside directors)   | 3 directors (excluding outside directors), 40 employees  |
| Number of options granted (Notes 1 and 2) | 400,000 shares  | 36,000 shares   | 412,000 shares   |
| Date of grant                             | July 17, 2014   | August 9, 2016  | August 9, 2016   |
| Vesting condition                         | The grantee shall be in the position of director of the Company. This shall not apply in cases where the grantee resigned the position due to expiration of the term of office or other legitimate reasons.  Other terms and conditions shall be stipulated in the contract for allotment of subscription rights to shares. | The grantee shall be in the position of director of the Company. This shall not apply in cases where the grantee resigned the position due to expiration of the term of office or other legitimate reasons.  Other terms and conditions shall be stipulated in the contract for allotment of subscription rights to shares. | Only when EBITDA for the fiscal year ended March 31, 2019 (Note 3) exceeds (a), (b), or (c) stated below, subscription rights to shares shall become exercisable. Of the subscription rights allotted to each grantee, the number of rights which become exercisable ("exercisable ratio") shall be determined as follows:  (a) EBITDA exceeds ¥4,977 million: exercisable ratio is 10%  (b) EBITDA exceeds ¥6,462 million: exercisable ratio is 50%  (c) EBITDA exceeds ¥8,216 million: exercisable ratio is 100%  Other terms and conditions shall be stipulated in the contract for allotment of subscription rights to shares. |
| Service period                            | July 17, 2014 –<br>July 16, 2021  | August 9, 2016 –<br>July 19, 2019   | -  |
| Exercise period                           | July 17, 2021 –<br>July 16, 2024  | July 20, 2019 –<br>July 19, 2026  | July 1, 2019 –<br>June 30, 2024  |

|   | No. 13 Stock Option                                     | No. 14 Stock Option                                     | No. 15 Stock Option                                     |
|---|---|---|---|
| Position and number of grantees           | 2 directors (excluding outside directors), 44 employees | 2 directors (excluding outside directors), 45 employees | 2 directors (excluding outside directors), 64 employees |
| Number of options granted (Notes 1 and 2) | 318,000 shares  | 180,000 shares  | 254,000 shares  |
| Date of grant                             | June 21, 2017   | August 7, 2018  | September 3, 2019                                       |
|   | Only when operating income for the fiscal year ending   | Only when EBITDA for the fiscal year ending March 31,   | Only when actual operating income for the fiscal year   |
|   | March 31, 2020 exceeds (a),                             | 2021 (Note 4) exceeds (a),                              | ending March 31, 2022 (Note                             |
|   | (b), or (c) stated below,                               | (b), or (c) stated below,                               | 5) exceeds (a), (b), or (c)                             |
|   | subscription rights to shares                           | subscription rights to shares                           | stated below, subscription                              |
|   | shall become exercisable. Of                            | shall become exercisable. Of                            | rights to shares shall become                           |
|   | the subscription rights allotted                        | the subscription rights allotted                        | exercisable. Of the                                     |
|   | to each grantee, the number                             | to each grantee, the number                             | subscription rights allotted to                         |
|   | of rights which become                                  | of rights which become                                  | each grantee, the number of                             |
|   | exercisable ("exercisable                               | exercisable ("exercisable                               | rights which become                                     |
|   | ratio") shall be determined as                          | ratio") shall be determined as                          | exercisable ("exercisable                               |
|   | follows:  | follows:  | ratio") shall be determined a                           |
|   | (a) Operating income exceeds                            | (a) EBITDA exceeds ¥7,670                               | follows:  |
| Vesting condition                         | ¥4,853 million: exercisable                             | million: exercisable ratio is                           | (a) Actual operating income                             |
|   | ratio is 10%  | 10%   | exceeds ¥6,408 million:                                 |
|   | (b) Operating income exceeds                            | (b) EBITDA exceeds ¥8,764                               | exercisable ratio is 10%                                |
|   | ¥6,301 million: exercisable                             | million: exercisable ratio is                           | (b) Actual operating income                             |
|   | ratio is 50%  | 50%   | exceeds ¥7,322 million:                                 |
|   | (c) Operating income exceeds                            | (c) EBITDA exceeds ¥9,958                               | exercisable ratio is 70%                                |
|   | ¥8,011 million: exercisable                             | million: exercisable ratio is                           | (c) Actual operating income                             |
|   | ratio is 100%   | 100%  | exceeds ¥8,319 million:                                 |
|   |   |   | exercisable ratio is 100%                               |
|   | Other terms and conditions                              | Other terms and conditions                              |   |
|   | shall be stipulated in the                              | shall be stipulated in the                              | Other terms and conditions                              |
|   | contract for allotment of                               | contract for allotment of                               | shall be stipulated in the                              |
|   | subscription rights to shares.                          | subscription rights to shares.                          | contract for allotment of                               |
|   |   |   | subscription rights to shares.                          |
| Service period                            | _   | _   | _   |
| Exercise period                           | July 1, 2020 –  | July 1, 2021 –  | July 1, 2022 –  |
|   | June 30, 2025   | June 30, 2026   | June 30, 2027   |

|   | No. 16 Stock Option   | No. 17 Stock Option   |
|---|---|---|
| Position and number of grantees           | 2 directors (excluding outside directors), 24 employees   | 2 directors (excluding outside directors), 25 employees   |
| Number of options granted (Notes 1 and 2) | 200,000 shares  | 183,000 shares  |
| Date of grant                             | July 29, 2020   | July 28, 2021   |
| Vesting condition                         | Only when actual operating income for the fiscal year ending March 31, 2023 (Note 6) exceeds (a) or (b) stated below, subscription rights to shares shall become exercisable. Of the subscription rights allotted to each grantee, the number of rights which become exercisable ("exercisable ratio") shall be determined as follows:  (a) Actual operating income exceeds ¥6,647 million: exercisable ratio is 10%  (b) Actual operating income exceeds ¥7,237 million: exercisable ratio is 100%  Other terms and conditions shall be stipulated in the contract for allotment of subscription rights to shares. | Only when actual operating income for the fiscal year ending March 31, 2024 (Note 7) exceeds (a), (b), or (c) stated below, subscription rights to shares shall become exercisable. Of the subscription rights allotted to each grantee, the number of rights which become exercisable ("exercisable ratio") shall be determined as follows:  (a) Actual operating income exceeds ¥7,390 million: exercisable ratio is 10%  (b) Actual operating income exceeds ¥8,444 million: exercisable ratio is 70%  (c) Actual operating income exceeds ¥9,594 million: exercisable ratio is 100%  Other terms and conditions shall be stipulated in the contract for allotment of subscription rights to shares. |
| Service period                            | -   | -   |
| Exercise period                           | July 1, 2023 –<br>June 30, 2028   | July 1, 2024 –<br>June 30, 2029   |

(Notes)

- 1. It is converted and stated as number of shares.
- 2. The Company implemented a 2-for-1 stock split effective January 1, 2015. In addition, the Company implemented another 2-for-1 stock split effective July 1, 2018. The number of shares above represents those after these stock splits.
- 3. EBITDA is calculated by adding the amounts of depreciation and amortization of goodwill on the Consolidated Statements of Cash Flows to the amount of operating income on the Consolidated Statements of Income for the fiscal year ended March 31, 2019.
- 4. EBITDA is calculated by adding the amounts of depreciation and amortization of goodwill on the Consolidated Statements of Cash Flows, and the amount of share-based remuneration expenses described in Notes to Consolidated Financial Statements to the amount of operating income on the Consolidated Statements of Income for the fiscal year ended March 31, 2021.
- 5. Actual operating income is calculated by adding the amount of share-based remuneration expenses stated in Notes to Consolidated Financial Statements to the amount of operating income on the Consolidated Statements of Income contained in the Annual Securities Report for the fiscal year ending March 31, 2022.
- 6. Actual operating income is calculated by adding the amount of share-based remuneration expenses stated in Notes to Consolidated Financial Statements to the amount of operating income on the Consolidated Statements of Income contained in the Annual Securities Report for the fiscal year ending March 31, 2023.
- 7. Actual operating income is calculated by adding the amount of share-based remuneration expenses stated in Notes to

Consolidated Financial Statements to the amount of operating income on the Consolidated Statements of Income contained in the Annual Securities Report for the fiscal year ending March 31, 2024.

# (2) Number and status of changes in number of stock options

The following tables are based on the stock options that existed for the fiscal year ended March 31, 2022. The number of stock options is converted and stated as the number of shares.

# a. Number of stock options

(Shares)

|                               | No. 10 Stock Option | No. 11 Stock Option | No. 12 Stock Option |
|-------------------------------|---------------------|---------------------|---------------------|
| Non-vested:                   |                     |                     |                     |
| Outstanding at March 31, 2021 | 400,000             | _                   | _                   |
| Granted                       | -                   | _                   | -                   |
| Forfeited                     | -                   | _                   | _                   |
| Vested                        | 400,000             | _                   | _                   |
| Outstanding at March 31, 2022 | -                   | _                   | -                   |
| Vested:                       |                     |                     |                     |
| Outstanding at March 31, 2021 | _                   | 20,000              | 118,000             |
| Vested                        | 400,000             | -                   | _                   |
| Exercised                     | -                   | -                   | 27,000              |
| Forfeited                     | _                   | -                   | _                   |
| Outstanding at March 31, 2022 | 400,000             | 20,000              | 91,000              |

|                               | No. 13 Stock Option | No. 14 Stock Option | No. 15 Stock Option |
|-------------------------------|---------------------|---------------------|---------------------|
| Non-vested:                   |                     |                     |                     |
| Outstanding at March 31, 2021 | -                   | 179,000             | 253,000             |
| Granted                       | -                   | _                   | -                   |
| Forfeited                     | -                   | 161,100             | 1,000               |
| Vested                        | -                   | 17,900              | _                   |
| Outstanding at March 31, 2022 | -                   | _                   | 252,000             |
| Vested:                       |                     |                     |                     |
| Outstanding at March 31, 2021 | 22,600              | _                   | _                   |
| Vested                        | -                   | 17,900              | _                   |
| Exercised                     | 4,800               | 6,400               | _                   |
| Forfeited                     | -                   | -                   | -                   |
| Outstanding at March 31, 2022 | 17,800              | 11,500              | _                   |

|                               | No. 16 Stock Option | No. 17 Stock Option |
|-------------------------------|---------------------|---------------------|
| Non-vested:                   |                     |                     |
| Outstanding at March 31, 2021 | 200,000             | _                   |
| Granted                       | _                   | 183,000             |
| Forfeited                     | _                   | -                   |
| Vested                        | _                   | _                   |
| Outstanding at March 31, 2022 | 200,000             | 183,000             |
| Vested:                       |                     |                     |
| Outstanding at March 31, 2021 | -                   | _                   |
| Vested                        | _                   | -                   |
| Exercised                     | -                   | -                   |
| Forfeited                     |                     | _                   |
| Outstanding at March 31, 2022 |                     |                     |

| b. Price information of stock options                     |                     |                     | (Yen)               |
|---|---------------------|---------------------|---------------------|
|   | No. 10 Stock Option | No. 11 Stock Option | No. 12 Stock Option |
| Exercise price  | 736                 | 1,205               | 1,190               |
| Average market price of the stock at the time of exercise | =                   | -                   | 3,738               |
| Fair unit value (date of grant)                           | 422.0               | 568.5               | 3.0                 |

|   | No. 13 Stock Option | No. 14 Stock Option | No. 15 Stock Option |
|---|---------------------|---------------------|---------------------|
| Exercise price  | 1,528               | 1,978               | 2,544               |
| Average market price of the stock at the time of exercise | 3,639               | 3,496               | -                   |
| Fair unit value (date of grant)                           | 7.5                 | 969.0               | 792.0               |

|   | No. 16 Stock Option | No. 17 Stock Option |
|---|---------------------|---------------------|
| Exercise price  | 2,322               | 3,290               |
| Average market price of the stock at the time of exercise | -                   | -                   |
| Fair unit value (date of grant)                           | 879.0               | 901.0               |

<sup>(</sup>Note) The Company implemented a 2-for-1 stock split effective January 1, 2015. In addition, the Company implemented another 2for-1 stock split effective July 1, 2018. The number of shares above represents those after these stock splits.

#### 3. Methods to estimate fair value of stock options

The methods to estimate fair value of No. 17 Stock Option granted for the fiscal year ended March 31, 2022 are as follows:

# No. 17 Stock Option

a. Valuation technique Black-Scholes Model

b. Major assumptions and estimation method

|   | No. 17 Stock Option |
|---|---------------------|
| Volatility of stock price (Note 1)              | 37.74%              |
| Estimated remaining period to maturity (Note 2) | 5.4 years           |
| Estimated dividend (Note 3)                     | ¥9.5 per share      |
| Risk-free interest rate (Note 4)                | (0.126)%            |

- (Notes) 1. The volatility of stock price is estimated based on the actual stock prices from February 23, 2016 to July 28, 2021.
  - 2. Since it is difficult to make reliable estimates due to insufficient historical data, the remaining period was calculated based on the assumption that the rights were exercised in the middle of each exercise period.
  - 3. An amount of the actual dividend for the fiscal year ended March 31, 2021 is used for the assumption.
  - 4. This rate is the yield of Japanese government bonds maturing on December 20, 2026 as of the date of valuation.

# 4. Method of estimating number of stock options vested

Since it is difficult to reasonably estimate the number of stock options that will expire in the future, only the number of options that has been forfeited is reflected.

(This part is intentionally left blank)

# (Tax-effect accounting)

# 1. Major components of deferred tax assets and deferred tax liabilities

(Millions of yen) As of March 31, 2021 As of March 31, 2022 Deferred tax assets: Enterprise tax payable 38 86 Provision for bonuses 149 135 Refund liabilities 71 71 Legal welfare expenses payable 19 18 Accounts payable - other 28 37 Allowance for doubtful accounts 37 38 Excess depreciation and amortization 249 290 Bad debt expenses 26 25 Loss on retirement of non-current assets 12 Share-based remuneration expenses 49 51 Loss carryforward 82 72 Other 130 151 Total deferred tax assets 886 988 Offset by deferred tax liabilities (7) (12)Deferred tax assets, net 879 975 Deferred tax liabilities: Trademark right 1,830 1,973 Other 12 Total deferred tax liabilities 1,837 1,986 Offset by deferred tax assets (7) (12) Deferred tax liabilities, net 1,830 1,973

# 2. Reconciliation between the statutory tax rate and the effective tax rate reflected in the consolidated statements of income

|   | As of March 31, 2021 | As of March 31, 2022 |
|---|----------------------|----------------------|
| Statutory tax rate  | 30.62%               | 30.62%               |
| Special corporation tax credit granted upon increase in salary and bonus payments | (3.99)%              | _                    |
| Amortization of goodwill and other  | 4.90%                | 4.22%                |
| Share of profit/loss of entities accounted for using equity method                | (5.87)%              | (6.00)%              |
| Other   | 0.16%                | 0.98%                |
| Effective tax rate  | 25.80%               | 29.82%               |

#### (Asset retirement obligations)

Fiscal year ended March 31, 2021

The Group has obligations to restore assets to their original state on leaving the properties based on real estate lease contracts for office spaces, which are asset retirement obligations. Instead of recognizing asset retirement obligations, the Group reasonably estimates the amounts which would not be recoverable at the end of the lease periods and recognizes expenses for the year by amortizing the amounts of lease deposits over the expected periods of use.

The total amount of restoration costs is estimated to be \(\frac{\text{\frac{4}}}{251}\) million, of which the amount recognized as expenses for the fiscal year ended March 31, 2021 is \(\frac{\text{\frac{4}}}{39}\) million.

Fiscal year ended March 31, 2022

The Group has obligations to restore assets to their original state on leaving the properties based on real estate lease contracts for office spaces, which are asset retirement obligations. Instead of recognizing asset retirement obligations, the Group reasonably estimates the amounts which would not be recoverable at the end of the lease periods and recognizes expenses for the year by amortizing the amounts of lease deposits over the expected periods of use.

The total amount of restoration costs is estimated to be ¥258 million, of which the amount recognized as expenses for the fiscal year ended March 31, 2022 is ¥49 million.

# (Revenue recognition)

1. Information on disaggregated revenue from contracts with customers Fiscal year ended March 31, 2022

(Millions of yen)

|                                       | Name of business |              |              |          |             |        |
|---------------------------------------|------------------|--------------|--------------|----------|-------------|--------|
|                                       | Career           |              | Elderly care | 0        | Business    | Total  |
|                                       | Elderly care     | Medical care | operators    | Overseas | development |        |
| Japan                                 | 10,487           | 13,011       | 7,192        | _        | 1,844       | 32,536 |
| Other                                 |                  | -            | _            | 6,362    | _           | 6,362  |
| Revenue from contracts with customers | 10,487           | 13,011       | 7,192        | 6,362    | 1,844       | 38,899 |
| Other revenue                         | -                | -            | =            | _        | _           | _      |
| Net sales to outside customers        | 10,487           | 13,011       | 7,192        | 6,362    | 1,844       | 38,899 |

2. Information forming the basis for understanding revenue from contracts with customers

The disclosure is omitted since the same information is disclosed in Notes to Consolidated Financial Statements, (Significant matters forming the basis for the preparation of consolidated financial statements), 4. Matters related to the accounting policies, (5) Basis for recognition of significant revenue and expenses.

- 3. Information on the relationship between satisfaction of performance obligations based on contracts with customers and cash flows from the contracts, and information on amounts of revenue expected to be recognized from contracts with customers that exist as of the end of the current fiscal year and the expected timing of revenue recognition after the end of the current fiscal year
  - (1) Balances of contract assets and contract liabilities

Contract assets represent a right to consideration to be received in exchange for satisfying a performance obligation, other than for receivables. The Group has no applicable transactions, and therefore, contract assets are not accounted for in the consolidated balance sheet.

Contract liabilities, presented as "contract liabilities" in the consolidated balance sheet, represent an advanced receipt of consideration before satisfying a performance obligation. The balance of contract liabilities as of April 1, 2021 is recognized as revenue for the fiscal year ended March 31, 2022.

(2) Transaction prices allocated to remaining performance obligations

The disclosure is omitted since there are no significant transactions with expected individual contract periods exceeding one year. In addition, all significant considerations arising from contracts with customers are included in transaction prices.

# (Segment information and other)

[Segment information]

Overview of reportable segments

The Company and its consolidated subsidiaries consist of a single business, which aims to build information infrastructure suitable for the aging society, and operations incidental thereto.

Accordingly, there is no segment information to be disclosed and as such the disclosure is omitted.

#### [Related information]

Fiscal year ended March 31, 2021

#### 1. Information by products and services

The Company and its consolidated subsidiaries consist of a single business, which aims to build information infrastructure suitable for the aging society, and operations incidental thereto. Accordingly, there is no segment information to be disclosed and as such the disclosure is omitted.

#### 2. Information by geographical areas

#### (1) Net sales

| (Millions of yen)
| Japan | Other | Total |
| 30,812 | 5,147 | 35,960 |

(Note) The amount of net sales is classified by country and region based on customers' location.

#### (2) Property, plant and equipment

(Millions of yen)

| Japan | Other | Total |
|-------|-------|-------|
| 408   | 530   | 939   |

#### 3. Information on major customers

Information on major customers is omitted since there is no single customer with 10% or more of the amount of net sales presented in the consolidated statements of income.

Fiscal year ended March 31, 2022

### 1. Information by products and services

The Company and its consolidated subsidiaries consist of a single business, which aims to build information infrastructure suitable for the aging society, and operations incidental thereto. Accordingly, there is no segment information to be disclosed and as such the disclosure is omitted.

#### 2. Information by geographical areas

#### (1) Net sales

(Millions of yen)

|        |       | (Millions of yen) |
|--------|-------|-------------------|
| Japan  | Other | Total             |
| 32,536 | 6,362 | 38,899            |

(Note) The amount of net sales is classified by country and region based on customers' location.

# (2) Property, plant and equipment

(Millions of ven)

| Japan | Other | Total |
|-------|-------|-------|
| 441   | 435   | 876   |

# 3. Information on major customers

Information on major customers is omitted since there is no single customer with 10% or more of the amount of net sales presented in the consolidated statements of income.

#### [Information on impairment loss of non-current assets by reportable segment]

The disclosure is omitted since there is only one segment in the Group.

[Information on amortization of goodwill and balance of unamortized goodwill by reportable segment]

The disclosure is omitted since there is only one segment in the Group.

[Information on negative goodwill incurred by reportable segment]

None to report.

# [Related party transactions]

# 1. Related party transactions

Transactions between the Company and related parties

Fiscal year ended March 31, 2021

None to report.

Fiscal year ended March 31, 2022

None to report.

# 2. Notes on parent company or major affiliates

Summary of financial information of major affiliates

As of and for the fiscal year ended March 31, 2022, M3 Career, Inc. was a major affiliate of the Company and its condensed financial information is as follows:

| <u> </u>                      |                 | (Willions of yell) |  |
|-------------------------------|-----------------|--------------------|--|
|                               | M3 Career, Inc. |                    |  |
|                               | 2021            | 2022               |  |
| Total current assets          | 4,795           | 5,695              |  |
| Total non-current assets      | 1,092           | 2,957              |  |
| Total current liabilities     | 1,983           | 2,479              |  |
| Total non-current liabilities | 74              | 592                |  |
| Total net assets              | 3,830           | 5,580              |  |
| Net sales                     | 13,536          | 14,093             |  |
| Profit before income taxes    | 3,696           | 4,545              |  |
| Profit                        | 2,544           | 3,125              |  |

# (Amounts per share)

|                                | Fiscal year ended<br>March 31, 2021 | Fiscal year ended<br>March 31, 2022 |
|--------------------------------|-------------------------------------|-------------------------------------|
| Net assets per share (Yen)     | 257.14                              | 340.10                              |
| Profit per share (Yen)         | 55.13                               | 62.07                               |
| Diluted profit per share (Yen) | 54.86                               | 61.77                               |

(Note) The basis for calculating profit per share and diluted profit per share is as follows:

|   | Fiscal year ended<br>March 31, 2021   | Fiscal year ended<br>March 31, 2022   |
|---|---|---|
| Profit per share:   |   |   |
| Profit attributable to owners of parent (Millions of yen)   | 4,800   | 5,408   |
| Amount not attributable to common stock shareholders (Millions of yen)                                      | -   | -   |
| Profit attributable to common stock owners of parent (Millions of yen)                                      | 4,800   | 5,408   |
| Weighted average number of shares (Shares)  | 87,085,303  | 87,131,740  |
| Diluted profit per share:  Adjustment to profit attributable to owners of parent (Millions of yen)          | -   | -   |
| Increase in number of common stock (Shares)   | 419,406   | 428,588   |
| [Of which, exercise of subscription rights to shares (Shares)]  | [419,406]   | [428,588]   |
|   | No. 14 Subscription rights to shares based on the resolution of the Board of Directors' meeting held on July 18, 2018:  Common stock 161,100 shares   | No. 15 Subscription rights to shares based on the resolution of the Board of Directors' meeting held on August 19, 2019:  Common stock 226,800 shares |
| Details of potential shares excluded from calculation of diluted profit per share due to no dilutive effect | No. 15 Subscription rights to shares based on the resolution of the Board of Directors' meeting held on August 19, 2019:  Common stock 253,000 shares | No. 16 Subscription rights to shares based on the resolution of the Board of Directors' meeting held on July 13, 2020:  Common stock 200,000 shares   |
|   | No. 16 Subscription rights to shares based on the resolution of the Board of Directors' meeting held on July 13, 2020:  Common stock 200,000 shares   | No. 17 Subscription rights to shares based on the resolution of the Board of Directors' meeting held on July 12, 2021:  Common stock 183,000 shares   |

#### (Significant subsequent events)

None to report.

[Consolidated statements schedules]

[Details of bonds]

None to report.

# [Details of loans payable]

| Classification                                      | Balance<br>at beginning of the year<br>(Millions of yen) | Balance<br>at end of the year<br>(Millions of yen) | Average interest rate (%) | Repayment date    |
|---|--|--|---------------------------|-------------------|
| Short-term loans payable                            | _  | _  | _                         | _                 |
| Current portion of long-term loans payable          | 2,479  | 1,999  | 0.42                      | -                 |
| Long-term loans payable (excluding current portion) | 10,644   | 8,054  | 0.33                      | From 2023 to 2028 |
| Total   | 13,124   | 10,053   | _                         | _                 |

- (Notes) 1. The average interest rate represents the weighted-average rate applicable to the balance at end of the year.
  - 2. The five-year repayment schedule of long-term loans payable (excluding current portion) subsequent to the fiscal year end is as follows:

(Millions of yen)

|                         | Due after one year through two years | Due after two years through three years | Due after three years through four years | Due after four years through five years |
|-------------------------|--------------------------------------|---|--|---|
| Long-term loans payable | 1,901                                | 1,901                                   | 1,901                                    | 1,300                                   |

# [Details of asset retirement obligations]

For asset retirement obligations, instead of recording liabilities for asset retirement obligations, the Group reasonably estimates the amounts which would not be recoverable at the end of the lease periods and recognizes expenses for the year by amortizing the amounts of lease deposits over the expected periods of use.

Thus, there is nothing to report.

#### **TRANSLATION**

This is a translation of the original Independent Auditors' Report filed under the Financial Instruments and Exchange Act, prepared in the Japanese language. This report is presented merely as supplemental information. Ernst & Young ShinNihon LLC has not audited the English language version of the consolidated financial statements of SMS Co., LTD. for the fiscal year from April 1, 2021 to March 31, 2022.

# Independent Auditor's Report on the Consolidated Financial Statements and Internal Control over Financial Reporting

To the Board of Directors of SMS CO., LTD.

June 24, 2022

Ernst & Young ShinNihon LLC Tokyo, Japan

Designated Engagement Partner, Certified Public Accountant Ryo Kayama (Seal)

Designated Engagement Partner, Certified Public Accountant Keiichi Wakimoto (Seal)

#### **Audit of Financial Statements**

#### **Opinion**

Pursuant to Article 193-2, Paragraph 1 of the Financial Instruments and Exchange Act, we have audited the consolidated financial statements included in the Financial Section, namely, the consolidated balance sheet, and the consolidated statements of income, comprehensive income, changes in net assets and cash flows, the significant matters forming the basis for the preparation of consolidated financial statements, the other notes and consolidated supplementary schedules of SMS CO., LTD. ("the Company") for the fiscal year from April 1, 2021 to March 31, 2022.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of SMS CO., LTD. and its consolidated subsidiaries as at March 31, 2022, and the results of their operations and their cash flows for the year then ended in conformity with accounting principles generally accepted in Japan.

# **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company and its consolidated subsidiaries in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current fiscal year. These matters were addressed in the context of the audit of the consolidated financial statements as a whole, and in forming the auditor's opinion thereon, and we do not provide a separate opinion on these matters.

#### Valuation of intangible assets related to MIMS group

#### Description of Key Audit Matter

The Company has intangible assets of \(\frac{4}{22}\),923 million, including goodwill of \(\frac{4}{8}\),907 million and trademark right of \(\frac{4}{9}\),581 million, in its consolidated balance sheet as of March 31, 2022. They are mostly arisen from the acquisition of MIMS group.

As described in the Notes to Consolidated Financial Statements, (Significant accounting estimates), MIMS group engages in business to provide marketing support services to medical and healthcare-related entities in 17 countries and areas including Asia and Oceania. The Company does not recognize an impairment loss from the asset group to which MIMS group belongs, since the total undiscounted future cash flows exceeded the carrying amount when the impairment test was performed.

The undiscounted future cash flows were estimated based on the next fiscal year's business plan approved by the Board of Directors, the growth rate over the subsequent fiscal years, the recoverable amount after the remaining useful lives and other.

Key assumptions used in estimating undiscounted future cash flows are: net sales in the next fiscal year and the rate of return used to calculate the recoverable amount after the remaining useful life.

These key assumptions are subject to uncertainties due to the impact from changes in business environment including the status of the COVID-19 pandemic, and require management's judgement. Therefore, we determined the valuation of intangible assets to be a key audit matter.

#### Auditor's Response

With regard to the Company's estimates of total undiscounted future cash flows for the impairment test of intangible assets with related to MIMS group, we performed the following audit procedures:

- We compared the estimate period of future cash flows to the economic remaining useful life of major assets.
- We checked if the future cash flows were consistent with the business plan approved by the Board of Directors.
- We compared business plans in the past with actual past performance in order to assess the effectiveness of management's estimation procedures.
- We inquired of the management regarding the rationale of key assumptions, which are net sales in the next fiscal year and the rate of return used to calculate the recoverable amount after the remaining useful life, including the impact of the COVID-19, and compared with publicly available external data.
- We used a valuation expert from our network firm to verify the rate of return used to calculate the recoverable amount after the remaining useful life.
- We evaluated the sensitivity of future cash flows to the net sales in the next fiscal year and the rate of return used to calculate the recoverable amount after the remaining useful life.

## Other Information

The other information comprises the information included in the Annual Securities Report that contains audited consolidated financial statements but does not include the consolidated financial statements and our auditor's report thereon. Management is responsible for preparation and disclosure of the other information. The Audit & Supervisory Committee is responsible for overseeing the directors' performance of their duties including the design, implementation and maintenance of the Company's financial reporting process.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Responsibilities of Management and the Audit & Supervisory Committee for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for designing and operating such internal control as management determines is necessary to enable the preparation and fair presentation of the consolidated financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern and disclosing, as required by accounting principles generally accepted in Japan, matters related to going concern. The Audit & Supervisory Committee is responsible for overseeing the directors' performance of their duties including the design, implementation and maintenance of the Company's financial reporting process.

# Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
- Consider internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances for our risk assessments, while the purpose of the audit of the consolidated financial statements is not expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation in accordance with accounting principles generally accepted in Japan.
- Obtain sufficient appropriate audit evidence regarding the financial information or business activities of the Company and its consolidated subsidiaries to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit & Supervisory Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide the Audit & Supervisory Committee with a statement that we have complied with the ethical requirements regarding independence that are relevant to our audit of the financial statements in Japan, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit & Supervisory Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current fiscal year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## **Audit of Internal Control**

#### **Opinion**

Pursuant to Article 193-2, Paragraph 2 of the Financial Instruments and Exchange Act, we have audited management's report on internal control over financial reporting for the consolidated financial statements as at March 31, 2022 of SMS CO., LTD. In our opinion, management's report on internal control referred to above, which represents that the internal control over financial reporting of the consolidated financial statements of SMS CO., LTD. and its consolidated subsidiaries as at March 31, 2022 is effectively maintained, presents fairly, in all material respects, the results of the assessment of internal control over financial reporting in conformity with assessment standards for internal control over financial reporting generally accepted in Japan.

#### **Basis for Opinion**

We conducted our internal control audit in accordance with auditing standards for internal control over financial reporting generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of Internal Control section of our report. We are independent of the Company and its consolidated subsidiaries in accordance with the ethical requirements that are relevant to our audit of internal control in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management and the Audit & Supervisory Committee for Management's Report on Internal Control

Management is responsible for designing and operating internal control over financial reporting, and for the preparation and fair presentation of its report on internal control in accordance with assessment standards for internal control over financial reporting generally accepted in Japan.

The Audit & Supervisory Committee is responsible for monitoring and verifying the design and operation of internal control over financial reporting.

Internal control over financial reporting may not prevent or detect misstatements fully.

#### Auditor's Responsibilities for the Audit of Internal Control

Our objectives are to obtain reasonable assurance about whether management's report on internal control as a whole is free from material misstatement and to issue an auditor's report that includes our opinion.

As part of an audit in accordance with auditing standards for internal control over financial reporting generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Perform audit procedures to obtain audit evidence about the results of the assessment of internal control over financial reporting in management's report on internal control. The procedures selected depend on the auditor's judgment, including the materiality of the effect on the reliability of financial reporting.
- Examine representations on the scope, procedures and results of the assessment of internal control over financial reporting made by management and evaluate the overall presentation of management's report on internal control.
- Obtain sufficient appropriate audit evidence regarding the results of the assessment of internal control over financial reporting in management's report on internal control. We are responsible for the direction, supervision and performance of the audit of the report on internal control. We remain solely responsible for our audit opinion.

We communicate with the Audit & Supervisory Committee regarding, among other matters, the planned scope and timing of the internal control audit, significant deficiencies in internal control requiring disclosure that we identify during our audit and the results of corrections thereof.

We also provide the Audit & Supervisory Committee with a statement that we have complied with the ethical requirements regarding independence that are relevant to our audit of internal control in Japan, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

#### **Conflicts of Interest**

Our firm and its designated engagement partners do not have any interest in the Company and its subsidiaries which should be disclosed in accordance with the Certified Public Accountants Act.

(End of Report)